

BCO says offices need to embrace principles of circular economy

2 years ago



A new report by the British Council for Offices (BCO) urges the property industry to 'retain, extend life, reduce impact' to futureproof the office sector

The British Council for Offices (BCO) has released a new report that provides circular economy guidance to the office sector in relation to new-build, refurbishment and fit-out. *Circular Economy in Offices* sets out how offices can be designed and constructed in order to eliminate waste and pollution, circulate products and materials and regenerate nature.

The construction sector is one of the largest consumers of materials and produces more waste than any other sector in the UK. Offices account for 15% of the total commercial property sector's waste and 44% of the construction sector's waste.

BCO's research highlights the actions that can be taken to embed circular principles into the office sector to transition away from a wasteful linear approach, with a focus on three circularity principles:

- Retain what is already there
- Extend life ensure what is designed in will keep materials at the highest residual value
- Reduce impact reduce the impact of anything introduced and make improvements to nature Fitout is the most significant opportunity to embed circular principles within the office sector and can
 help to meet urgent goals around climate change, waste generation, material extraction, pollution
 and species decline. As hybrid working becomes the norm and emerging demand is leading to some
 existing spaces no longer being fit for purpose. At the same time, increased take-up of shorter
 commercial lease lengths, a trend which has been accelerated by the pandemic, is driving greater



turnover of occupiers who demand bespoke fit-outs and strip-out, creating unnecessary waste. The report highlights the urgent to need to address the issue of 'Category A' interior fit-outs (which comprise lighting and basic finishes such as flooring installed in a new building) being stripped out by the incoming occupier. The long-standing problem involves a developer fitting out a building to Cat A in order to showcase the office to prospective occupiers who, after agreeing to let the space, then discard all finishes and fixtures, which usually cannot be reused, and install their own from scratch. The BCO recommends that Cat A is eliminated from office fit out unless specified by the incoming occupier. Where Cat A is needed, virtual reality (VR) could be used as an alternative approach to showcase the potential of the space or, if needed, fitting out only one floor to Cat A standard as a showroom. The BCO also calls on property agents to work to avoid Cat A strip-outs by matching occupiers, developers and building owners early in the process to ensure that the first time the office is fitted-out the occupier's requirements are being met. The comprehensive recommendations include key considerations at the outset of a project:

- Working on the basis that reuse is the only viable option and taking new design approaches that incorporate reversible fixings, and standardised designs
- Designing for future scenarios where offices transition to residential or other uses, adapt to climate change scenarios or create flexible multi-use spaces
- Application of material passports to enable occupiers to understand materials that are contained within their ownership.

The report outlines the steps that should be taken by various stakeholders:

- Owners and occupiers need to set clear circular economy strategic objectives and project-level key performance indicators (KPIs) that embrace reducing embodied carbon, zero waste, recirculating materials and regenerating nature.
- Design teams should be encouraged to use data from pre-demolition audits when designing spaces. There should be a prioritisation of principles such as designing for disassembly, designing out waste and reusing from demolition or from other projects.
- Material suppliers and manufacturers can provide the infrastructure to enable take-back schemes to become a more common feature of the market.
- Letting agents must clearly articulate and inform future occupiers of the reasons why a circular economy is incorporated in office new-build and fit-out.

Systematic change is required to transform the policy landscape and ensure public and private organisations operate in a manner that encompasses circularity. Practically, the challenges include changing attitudes, perceptions, understanding of the business case and creation of warranty or standards.

Richard Kauntze, Chief Executive of the BCO, said: "We are all used to recycling at home but our latest research shows that there is a great opportunity – and indeed a responsibility – for the office sector to adopt the same principles at scale. Everyone involved in creating, acquiring or occupying office space has the potential to make Britain more efficient and less wasteful by embracing, and advocating circular economy principles to meet both urgent and longer-term sustainability goals."

Anna Surgenor, author of the report and Senior Sustainability Consultant at Arup, said: "There has never been a more important time to adopt circular principles in office projects, which can help address the greatest challenges of our time – climate change, species decline as well as navigating a volatile global



market. This report aims to highlight the actions that can be taken by all parties in the value chain, individually as well as collaboratively – which will be crucial to steering the office sector towards more circular outcomes."

Rob Harris, Chair of the BCO Research Committee and Principal of Ramidus Consulting, said: "More organisations in the property industry need to move towards adopting circular principles as part of their business model. By providing a deep dive into the circular opportunities that can be applied to the office sector, this BCO report presents strategies to retain the value of materials, reuse as much as possible and reduce unnecessary waste."